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### Focus points

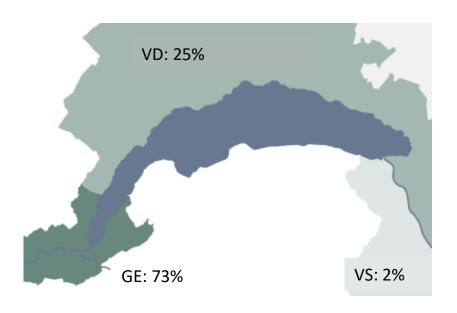
## Agenda

- Highlights on Group performance for the HY 2019 and market trends
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## Very focused and attractive portfolio around the Lake Geneva

## Strategy buy and hold – realise rent upside potential

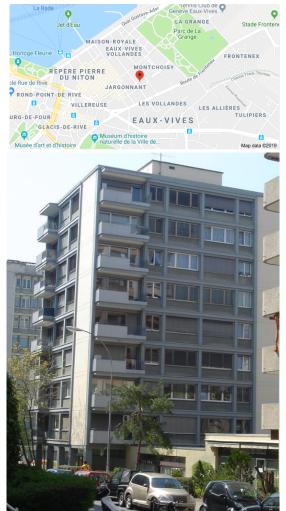


- Residential
- Middle segment (no luxury apartments)
- Low vacancy rates
- Lake Geneva region



## Case study: Buy and hold strategy

Rue du Nant 30 - Geneva



Acquisition in December 1998 1998 Residential block built in 1986 with 40 residential units and 2 retail units Renovation of bathrooms and kitchens 2014 Additional energy efficiency renovation 2015 New lifts / painting of stairs 2016 2017 2018 Renovation of the face of the building 2019

Acquisition costs/ appraisal value in CHF/m	<b>Rent</b> in CHF/k
1.9	339
12.3 +13%	623 + 4%
13.9 + 7%	650 + 1%
14.9 +6%	657 + 1%
15.8 +8%	661 +6%
17.0	703



#### Real Estate Market in Geneva

### Basic parameters influencing the real estate market 2019 in the Lake Geneva region

Im-/Migration/ Demography



- Into Switzerland
- From other cantons into the Canton of Geneva
- Population getting older requiring more smaller apartments

#### Construction activity



- Limited activity especially in GE
- Scarce free building land
- Tight regulations
- Constant undersupply in residential

#### Regulations



Tax regime for corporations is changing

#### Capital Markets



 CHF interest rates expected to remain stable at very low levels



#### Real Estate Market in Geneva

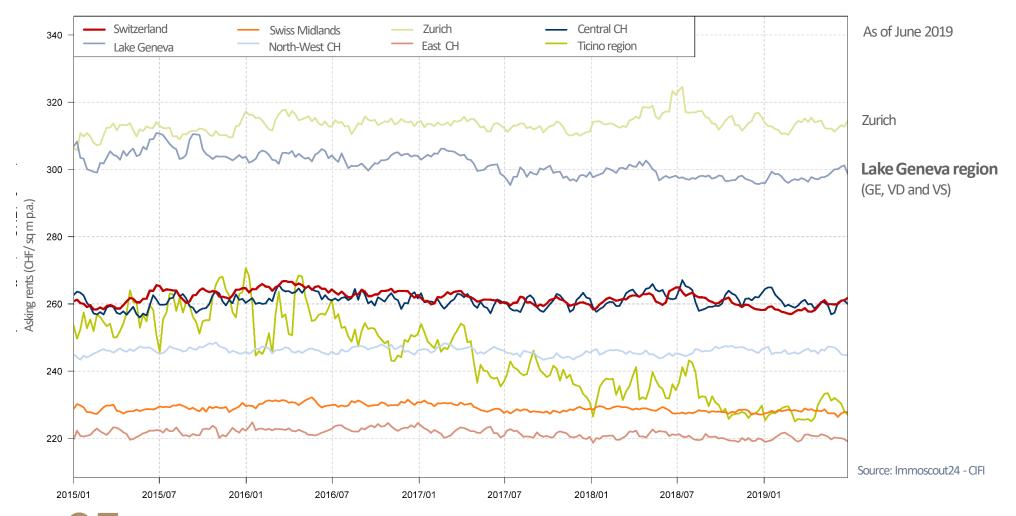
#### Population growth expected to continue but changes/shift in demand

- 1. Half of the expected household growth in Geneva until 2040 (expected anywhere between 26'000 and 43'000 households depending on different scenarios <sup>1)</sup>) will be composed of one person households aging of the population or divorce
- 2. In 2018, the Canton of Geneva passed the threshold of 0.5 million inhabitants it took 22 years to grow by 0.1 million on an annual population growth of 1.02% -> in addition, the threshold of 0.3 million Swiss inhabitants was passed i.e. not only immigration of foreigners but also influx from Swiss people grows the market
- 3. Geneva shows a constant undersupply in residential accommodation due to
  - a highly regulated market leading to limited construction activity
  - scarce free building land
  - higher share of renting vs ownership
  - low rate of institutional investors investing into new rental apartments

<sup>1)</sup> Source: Office cantonal de la statistique (OCSTAT), 10 January 2019



## Lake Geneva region amongst the highest average asking rents at +/- chf 300/sq

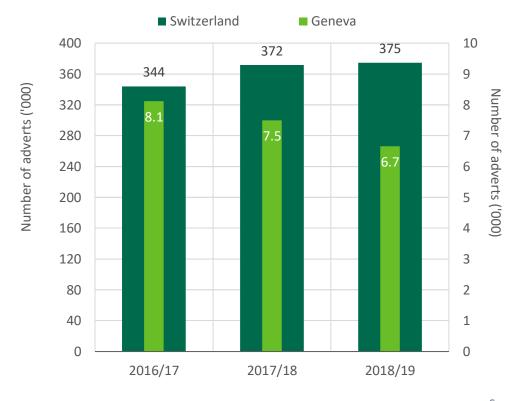




## Reduction of adverts time in Geneva and Lausanne contrasting with the trend

## **2016/17 2017/18** 2018/19 60 56 Adverts time (number of days) 50 10

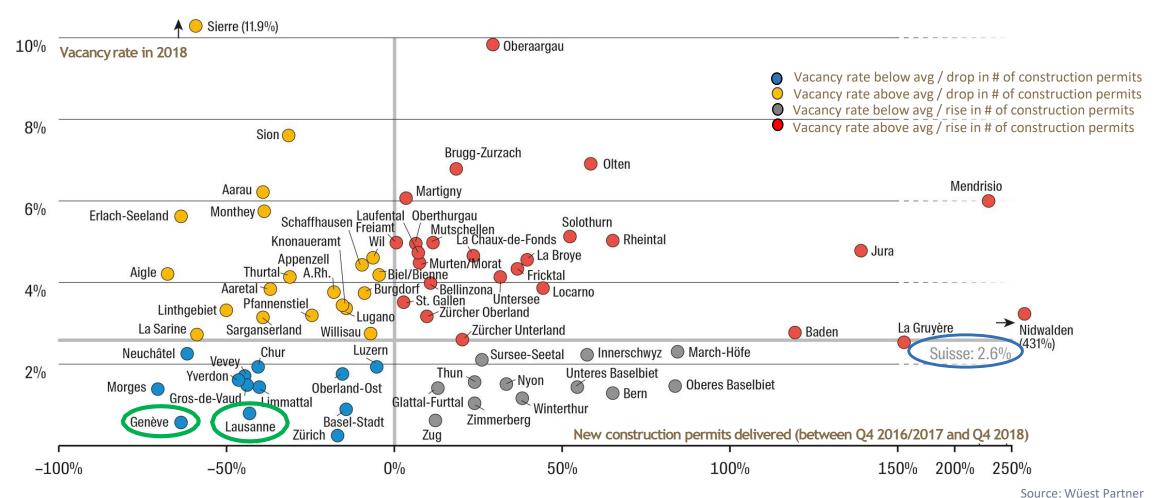
## Lower number of adverts in Geneva over the last 3 y



Source: SVIT



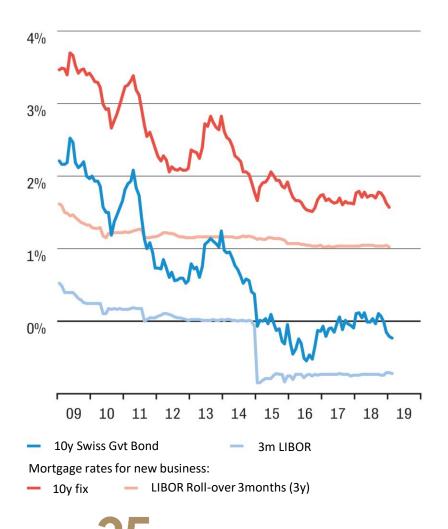
#### Vacancy rates are set to remain low in Investis' key markets

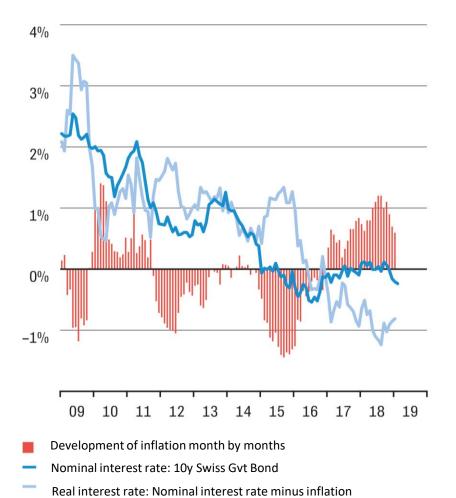




## Why interest rates will not increase ...

### Real interest rate is to remain negative for the near future







#### Real Estate Market in Switzerland – to sum up

Investis is active in markets where there is a constant situation of undersupply in the residential market – Lake Geneva region is Investis' USP and highly differentiates from its peers in the Swiss residential market:

- Residential properties in city centers do not grow
- Highest demand
- Higher rental growth
- Highest average asking rents per square meter
- Low vacancy rates
- Favourable yield spread



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#### Main developments in HY 2019 – very pleasing operating performance

#### Investis Group:

- EBITDA before revaluations at CHF 22.9m; +17% above HY 2018
- Net profit CHF 90m above HY 2018 due to
  - Excellent operating performance by both segments
  - Higher revaluation gains
  - Reversal of deferred tax

#### Properties:

- Portfolio value at CHF 1,340m
- Like-for-like rental growth of +0.7%
- Low vacancy rate at 2.1%

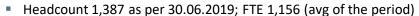
#### Real Estate Services:

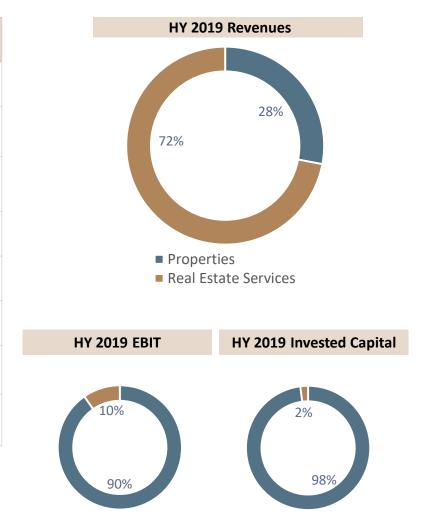
- EBIT margin of 8.3% achieved for the HY 2019
- Mid-term target of high-single digit EBIT margin for the FY 2019 on track to be achieved



## Investis Group: Overview on the financial performance for the HY 2019

(CHFm)	HY 2019	Δ in %	HY 2018	HY 2017	HY 2016
Revenue	98.6	+0.8	97.9	93.6	79.3
EBITDA before revaluations/disposals	22.9	+16.5	19.6	17.6	13.0
Income from revaluations / from disposal of properties	34.3	+224.9	10.6	17.8	17.6
EBIT	56.0	+91.7	29.2	34.3	29.7
Financial result	2.7	n/a	-1.7	-1.5	-3.8
Income taxes	53.2	n/a	-5.8	-5.2	-6.2
Net Profit	111.9	+415.5	21.7	27.7	19.7
Net Profit excluding revaluation effect	33.8	+71.9	19.7	13.2	7.0







## Properties: The geographical concentration in the lake Geneva region is as an ASSET...

#### Significant growth in rental income coupled with consummated rental increases

(CHFm)	HY 2019	Δ in %	HY 2018	HY 2017	HY 2016
Revenue from letting of properties	28.1	+4.0	27.0	23.3	20.2
EBITDA before revaluations/disposals	18.1	+3.7	17.5	15.3	12.2
Revaluations & disposals	34.3	+224.9	10.6	17.8	17.6
EBIT	52.4	+87.1	28.0	33.1	29.8

- Like-for-like rental growth +0.7% (PY 1.0%)
- Further lowering vacancy rate to 2.1% (2.5% per 30.06.2018)
- Average real discount rate at 3.44% (nominal +0.5%)
- Revaluation gains based on positive cash flow generation and lower discount rates
- Annualised full occupancy rent at CHF 56.6m

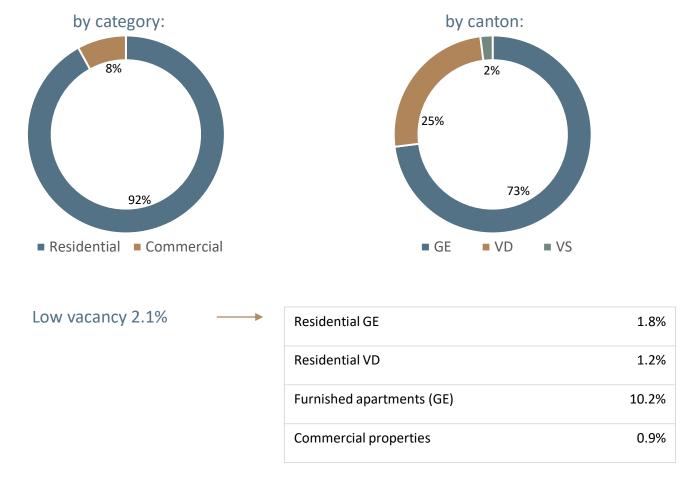
#### ..... BECAUSE:

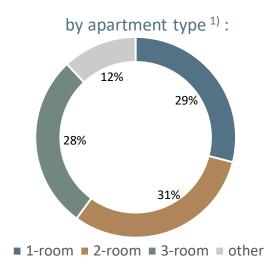
- Higher share of renting vs owing → middle class cannot afford to buy property in this region
- Limited construction activity in a highly regulated market / region
- Scarce free building land
- Low rate of investors investing into new rental objects of any kind



## Properties: Further expanding portfolio -> adding value & rental growth -> buy and hold

#### Investment Properties: 154 properties – 2,872 residential units



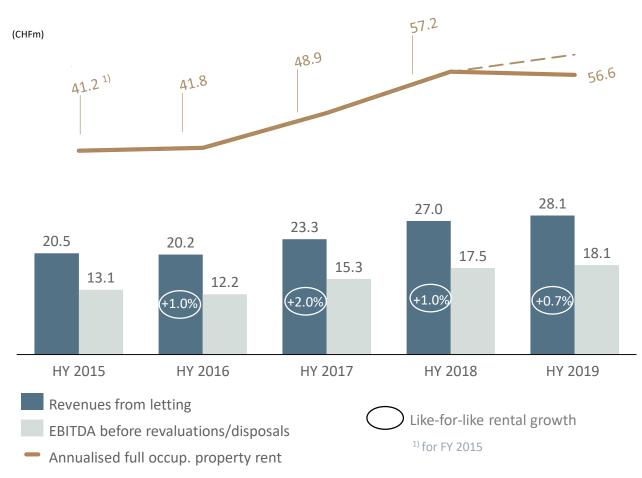


#### Note:

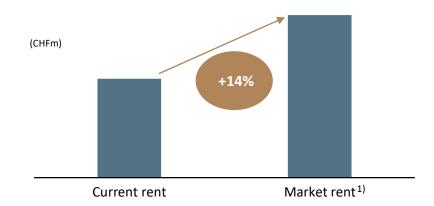


<sup>&</sup>lt;sup>1)</sup> Based on number of apartments. In the Canton of Geneva the kitchen is considered as one room whilst it is not in other cantons. To allow for a comparison, the figures for the canton of Geneva have been adjusted to the system of calculation prevalent in other cantons.

### Properties: further potential for rent increases still intact



#### Rent potential based on CBRE appraisal



71% of rental income indexed with annual adjustment to the Swiss Consumer Price Index

10% tenant turnover representing opportunities to increase rents to market level

1-2% yearly like-for-like rental growth

Note

1) Based on CBRE appraisal HY 2019



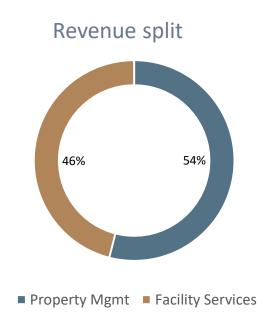
#### Real Estate Services: target of high single digit EBIT margin to be achieved for FY2019

#### Both activities achieving their respective targets

(CHFm)	HY 2019	Δ in %	HY 2018	HY 2017	HY 2016
Revenue	73.6	+0.5	73.2	72.6	68.7
EBIT	6.1	+66.5	3.7	3.7	1.5
EBIT margin	8.3%		5.0%	5.0%	2.1%



- Despite the disposal of Régie du Rhône SA, Crans-Montana
- Rents under Management increased to CHF 1.76bln (vs CHF 1.74bln as per 31.12.2018)
- Facility Services: adjustment of mandates diluted top line growth





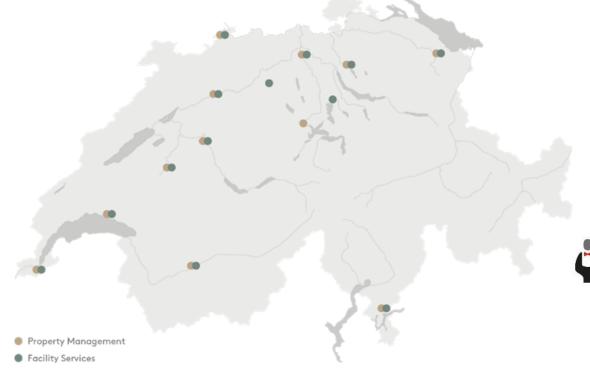
#### Real Estate Services: active nationwide with well-known local brands

#### Focus on two Activities and two national brands for

#### PROPERTY MANAGEMENT

- Property management
- Co-ownership associations
- Center management
- Letting management
- Brokerage
- Construction management





#### **FACILITY SERVICES**

- Caretaking services
- Cleaning services
- Building technology
- Technical services
- Concierge services







#### Investis Group: Positive non-recurring impact on the tax line

## Release of CHF 61m of deferred taxes after popular vote on TRAF tax reform in the Canton of Geneva

(CHFm)	HY 2019	Δ in %	HY 2018	HY 2017	HY 2016
EBIT	56.0	+91.7	29.2	34.3	29.7
Financial income	5.0	n/a	0.1	0.3	0.2
Financial expenses	-2.2	-25.6	-1.8	-1.8	-4.0
EBT	58.7	+113.5	27.5	32.8	25.9
Income taxes	53.2	n/a	-5.8	-5.2	-6.2
Income tax rate	n/a		21.1%	15.7%	24.0%
Net profit	111.9	+415.5	21.7	27.7	19.7
Net profit excluding revaluation effect	33.8	+71.9	19.7	13.2	7.0

- Financial income includes:
  - Gain on sale of Régie du Rhône CM
  - Effect of reducing the stake in Polytech
     Ventures Holding AG
- Average interest rate remaining low at 0.6% as per 30.6.2019
- Substantial release of CHF 61m deferred tax
- Effective tax rate of around 15% expected as of 2020



## Solid Balance sheet prevails – significant increase in NAV per share to CHF 52.47

## Strengthened shareholders equity to 46%

Balance Sheet (CHFm)	30.06.2019	Δ in %	31.12.2018	31.12.2017	31.12.2016
Cash and cash equivalents	17	-49.0	33	51	53
Properties portfolio	1,340	-0.4	1,345	1,121	981
Total assets	1,449	+1.8	1,424	1,238	1,100
Financial liabilities	563	2.4	550	446	338
Gross LTV 1)	42%		41%	39%	33%
Deferred tax liabilities <sup>2)</sup>	119	-32.9	178	155	146
Shareholders' equity	673	+14.3	589	569	558
Equity ratio	46%		41%	46%	51%
NAV per share (in CHF)	52.47	+14.3	45.89	44.38	43.48

Note

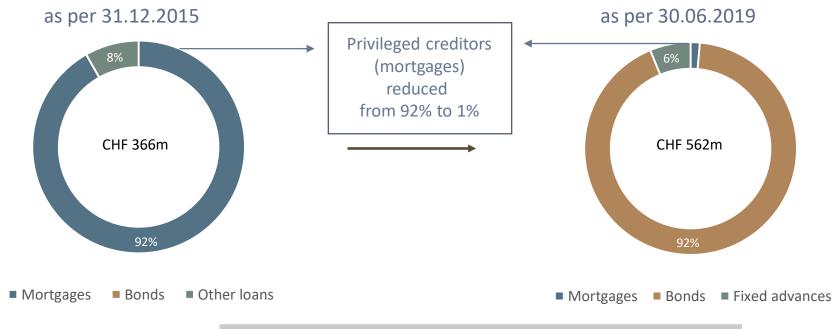


<sup>(1)</sup> Interest bearing financial debt over investment properties.

<sup>(2)</sup> Not discounted

## Attractive financial profile with strong resilience supported by flexibility in leverage

#### Translation from mortgages financing to unsecured senior debt over the last 3.5 years



	31.12.2015	30.6.2019
Avg. interest rate	2.2%	0.6%
Interest coverage 1)	4.5x	16.4x
Avg. maturity (in months)	7	25



EBITDA excl revaluation effect
 interest income – interest expenses

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#### IPO Commitments done back in June 2016

#### ..... will be achieved in time

1. Investments into Portfolio and achieve rental income of > CHF 50m by 2019



2. Strengthening Real Estate Services and achieve high single digit EBIT margin by 2019



3. Debt restructuring by 2019



no subordination of bond holders unsecured credit lines in place



4. Buyout minority shareholder



5. Dividend pay-out of CHF 30m in two consecutive years 2017 and 2018 (only 50% being cash-effective)



#### Outlook

- Further growth in Properties segment
- High single digit EBIT margin for Real Estate Service segment

#### Post Closing event

- Signing and completion of the sale Régie du Rhône SA
- Acquisition of a property portfolio of 6 residential properties in Geneva for CHF 62m with an annualised full occupancy property rent of CHF 2.89m



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#### Main achievements since IPO

#### Development of the property portfolio

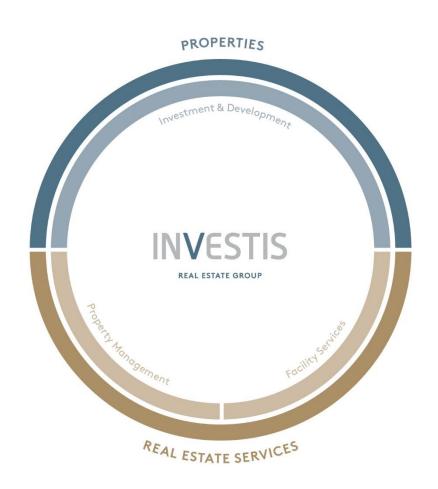
- Portfolio value up 53% since IPO to CHF 1.3 bln
- CHF 489m invested since 30.6.2016
- Annualised full occupancy property rent increased to CHF 56.6m from CHF 41.8m (June 2016)
- Revaluation gains: 2016: CHF 47m / 2017: CHF 25m / 2018: CHF 24m / HY 2019: CHF 28m
- Disposal of Valotel SA, Reduction of the participation in La Foncière de la Dixence SA (minority stake)

#### Development of the Services Segment

- EBIT margin at 8.3%, corresponding to the target set prior the IPO
- Growth of the Rents under management by >CHF 200m to CHF 1.76bln (in PM) since 30.6.2016
- Disposal of Régie du Rhône Crans-Montana SA (completed in Q1 2019)
- Disposal of Régie du Rhône SA completed in August 2019 and focus on one brand in Property Management
- Successful acquisition and integration of Hauswartprofis (in FS)
- Decision and execution of withdrawal from Construction Management as General Contractor
- Debt restructuring away from mortgages towards unsecured senior debt Lowering financing interest rate substantially from 2% to 0.6%



# Investis Group is a leading Swiss residential property company in the Lake Geneva region and a national real estate services provider Strategy and investment policy



Continuation of the buy-and-hold strategy through selected investments in the properties segment

Preservation and increase of portfolio values through active portfolio management

Income growth through a broad range of Real Estate Services across Switzerland

Greater efficiency and enhanced quality through digitalisation

Solid financing strategy with a sound capital base



## Fundamental business strengths

## Value proposition

PROPERTIES	REAL ESTATE SERVICES			
Pure Swiss player				
Stable financing and financial flexibility to take advantage of market opportunities				
Established position with high barriers to entry and differentiated success factors				
Highly entrepreneurial management wit	h a track record of value creative growth			
Attractive and sta	Attractive and stable return profile			
Largest listed residential portfolio in the Swiss market	Nation wide service with own local offices			
Robust and well-maintained portfolio focused on the Lake Geneva region – first class location quality	Top-tier Property Management activity with largest diversified customer base of institutional clients			
Low vacancy rates	Covering all aspects of Facility Services			
Value creation through execution on rent upside potential	Digitalisation leads to greater efficiency – enhanced quality and innovative products			



#### Investis Group has been an entrepreneurial business since 1994

## Celebrating 25<sup>th</sup> anniversary in 2019

1994	Foundation
1994 – 2005	Investment and formation of a large property portfolio
2005 – 2010	Consolidation and active refurbishment of the property portfolio
2010 – 2016	Entry in Real Estate Service business; capitalise on strong property portfolio
2016 – current	Successful listing at SIX Swiss Exchange Focus on targets set for 2019

- Foundation of «Compagnie Foncière de la Cité» with own funds
- Accumulation of residential properties in the Lake Geneva region mainly through reinvestment of own funds
- Over **60 acquisitions and 30 disposals** completed in 1998 alone
- Entrepreneurial setup
- Initiate refurbishment of portfolio assets: 18 buildings refurbished
- Entering into the Real Estate Services segment through different acquisitions such as Régie du Rhône and reaching national scale with Privera and Hauswartprofis
- IPO 30 June 2016 with positive market reaction
- Further expansion of the property portfolio
- Real Estate Services segment ongoing organic growth and improvement of profitability
- Refinancing through short-term unsecured senior bank debt and bonds with different maturities
- Disposal of Régie du Rhône Crans Montana SA
- Disposal of Régie du Rhône SA



## Highly entrepreneurial and experience management in place





Riccardo Boscardin
Chairman
Independent member
Member of the Audit and Compensation
Committee



Albert Baehny
Vice-Chairman
Independent member
Chairman of the Compensation Committee



Thomas Vettiger
Independent member
Chairman of the Audit Committee



Stéphane Bonvin Executive member







EXECUTIVE BOARD



Stéphane Bonvin CEO Investis Group Head of Properties

René Häsler CFO Investis Group

Dieter Sommer Head Property Management

Walter Eberle Head Facility Services



## Organisation

(as of August 2019) Stéphane Bonvin\* CEO **PROPERTIES** CORPORATE **REAL ESTATE SERVICES** Stéphane Bonvin\* Dieter Sommer\* Walter Eberle\* René Häsler\* **INVESTMENT & PROPERTY** FACILITY CFO **DEVELOPMENT MANAGEMENT SERVICES** Investis Properties Privera Hauswartprofis Finance & Controlling **OMI** Résidences Conciergepro Corporate Communications Synergie Services **Investor Relations** AGD Renovationen IT Chauffage-Assistance HR Clim-Assistance

<sup>\*</sup> Member of the Executive Board

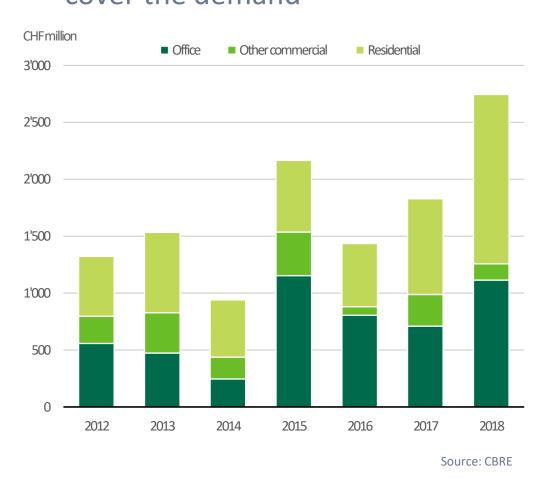


## Additional information on the Real Estate Market



## Proving successful in a very regulated environment – positive net migration an asset

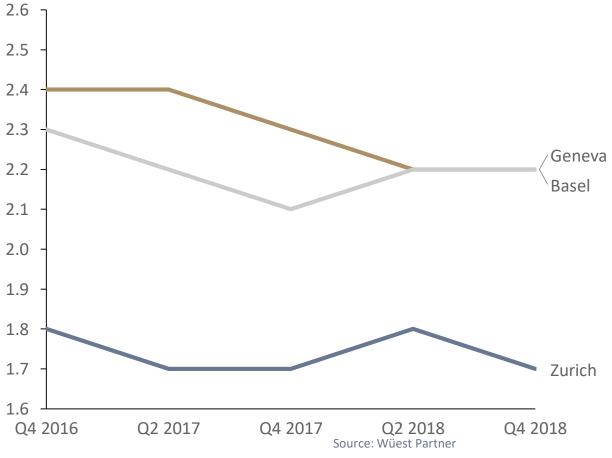
## Although investment activity is rising in the residential sector in Geneva it cannot cover the demand



- Limited availability and high regulatory obstacles in the residential properties sector in the area increases the barriers to successfully enter the residential property investment market
- Value creation through execution on rent upside potential
- Housing supply in this region still well below ongoing population growth (in the Canton of GE: + 3,527 people in 2018 / +3.389 people from June 2018 till June 2019)
- In 2018 2'682 new apartments came onto the market (the Canton of Geneva only)
  (all time high since 1996 around 1'500 on average p.a. in the last 20 years)
- For HY 2019: 504 new apartments in 1<sup>st</sup> Quarter and 519 in 2<sup>nd</sup> Quarter came onto the market well below the average since 2015 of 563 per Quarter <sup>1)</sup>



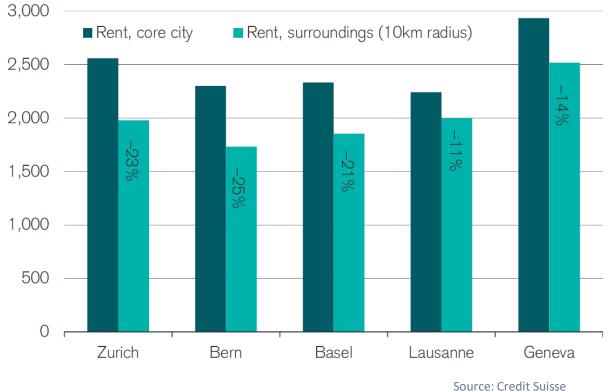
## While bond yield negative - Geneva and Basel show the highest yield



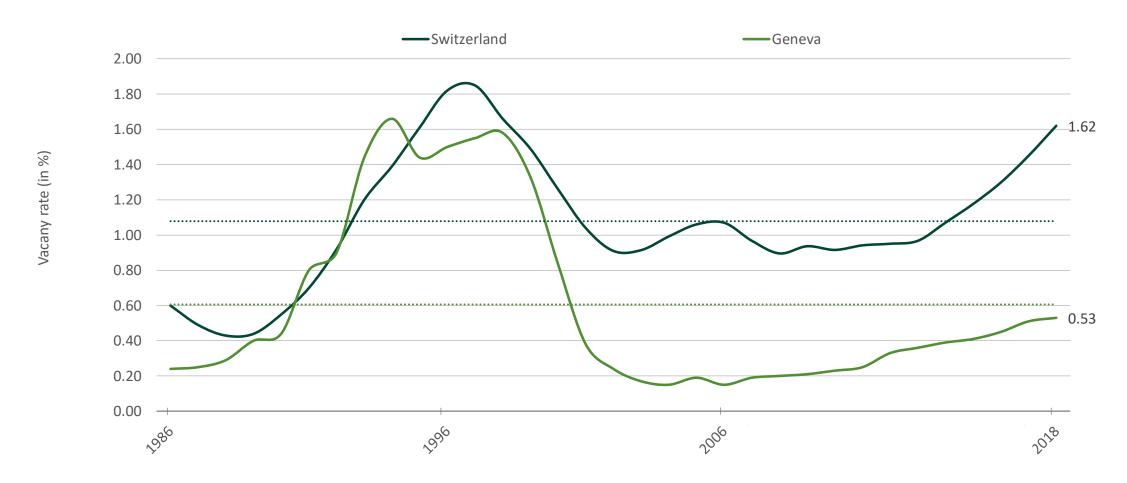
## Less geographic disparities in Lausanne and Geneva

#### Average monthly rent Q2 2018

(net, in CHF for a 4 room apartment, new, 110m2, medium standard, good micro location)

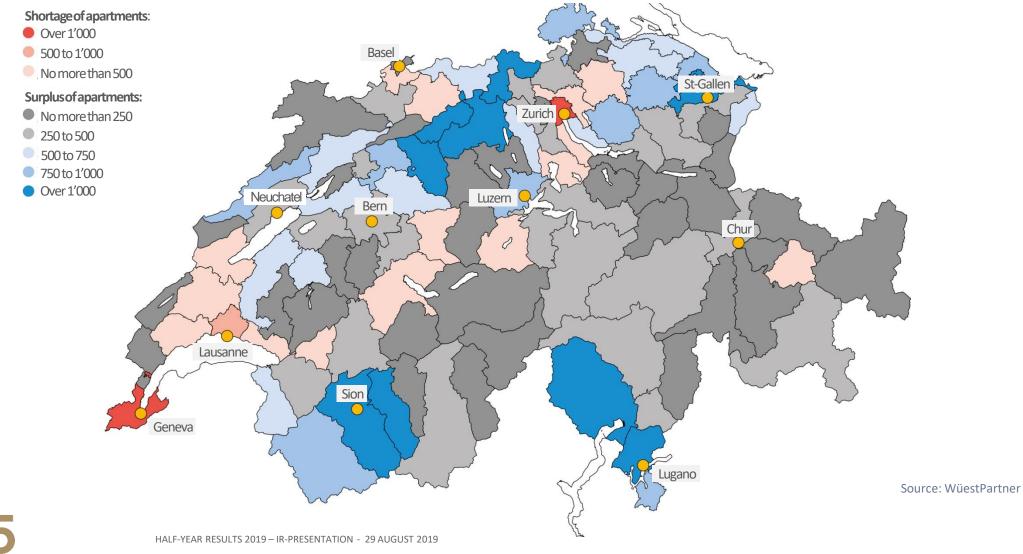


## Vacancy rate in GE still very low – approaching its long-term average level

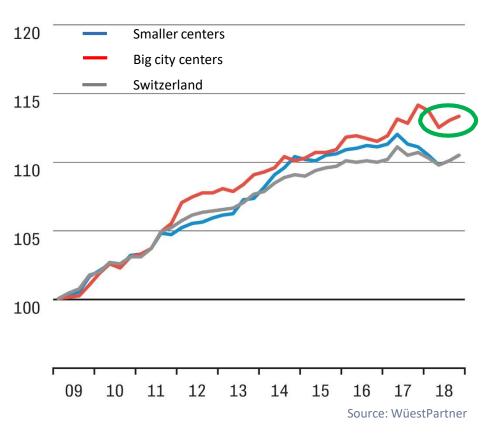




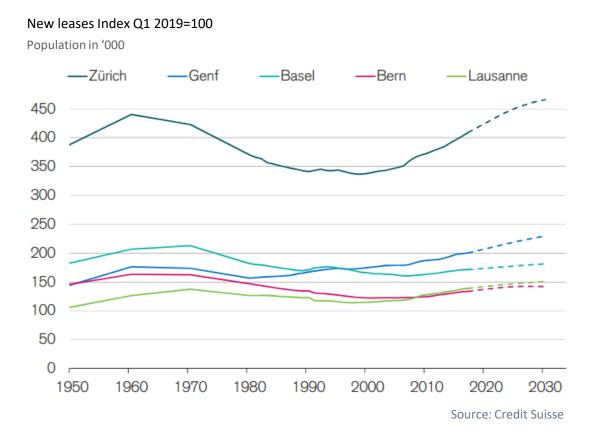
## Undersupply situation in most Investis' key markets in 2018



## Rebound in rental growth is higher in big city centers .....



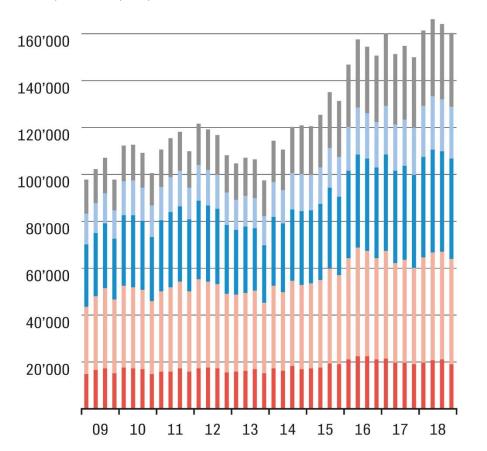
## .... and overall population in these large centers are expected to grow





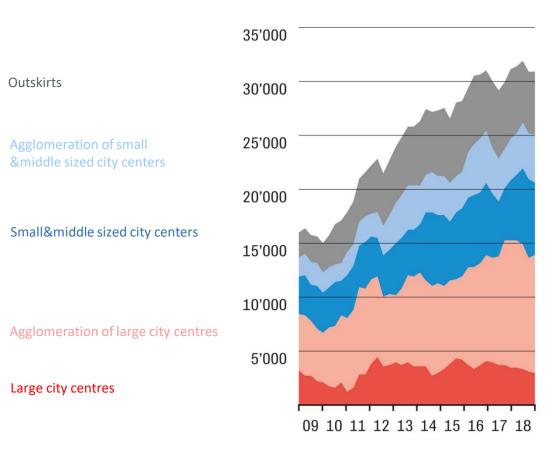
## The supply of residential properties in big city centres does not grow .....

# of apartments per quarter



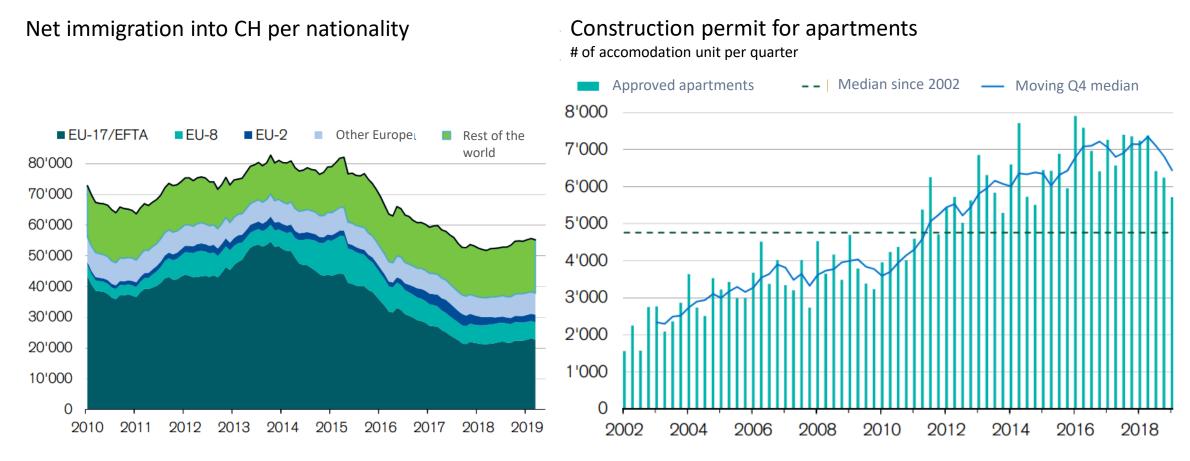
## .... while the construction activity is is still shrinking

# of apartments p.a.





While net immigration is rising again in 2019 the number of residential property to be build (with building permission) is decreasing





## Thank you for your attention!

